



# Military Review

## 2 The Battle of Taji and Battle Command on the Move

*Lieutenant Colonel Edward J. Erickson, U.S. Army, Retired  
with Major General Raymond T. Odierno, U.S. Army*

During the Battle of Taji on 16 April 2003, battle command in the 4th Infantry Division was exercised in a technically new style nicknamed Battle Command on the Move that, in effect, frees the commander to go to the fight wherever it might be on the battlefield. No longer is he tied to a headquarters at a fixed location.

## 9 The Victory Disease

*Major Timothy M. Karcher, U.S. Army*

Because of America's vast strength, national and military leaders might become overconfident in our abilities and begin to underestimate those of the enemy. This cultural phenomenon manifests itself in the mindset sometimes called the Victory Disease. America's position as the sole global superpower makes it an excellent candidate for the disease. The military must devote itself to diminishing the possibility of falling prey to the disease.

## 18 Doctrine for Asymmetric Warfare

*Colonel Clinton J. Ancker III, U.S. Army, Retired, and  
Lieutenant Colonel Michael D. Burke, U.S. Army, Retired*

Any discussion of doctrine and asymmetric warfare must begin by acknowledging the tension inherent between the role of doctrine and the nature of asymmetry in warfare. While asymmetric warfare encompasses a wide scope of theory, experience, conjecture, and definition, the implicit premise is that asymmetric warfare deals with the unknown and unexpected. Doctrine must develop an operational philosophy that takes asymmetry fully into account.

## 26 Al-Ikhwan Al-Muslimeen: Muslim Brotherhood

*Lieutenant Commander Youssef H. Aboul-Enein, U.S. Navy*

Without closely examining the origins of the Muslim Brotherhood (Al-Ikhwan Al-Muslimeen), it is futile to try to understand modern Islamic radicalism. Most leaders of today's Muslim military organizations are or once were members of the Brotherhood. There is much to be gained through careful analysis of its guiding principles.

## 32 The Leverage of Technology: The Evolution of Armed Helicopters in Vietnam

*Commander David Tyler, U.S. Navy Reserve*

In the 20th century, the U.S. military embraced technology as a means of exploiting an advantage over the enemy, and it all began when the Army introduced the helicopter as a means of leveraging technology. From the Vietnam war to the present, helicopter use has evolved and ranks among the great accomplishments in modern warfare.

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### 38 **Renaissance of the Attack Helicopter in the Close Fight**

*Major Robert M. Cassidy, U.S. Army*

Subsequent to the capture of Baghdad, 4th Infantry Division units were charged with clearing the area north of the city. The enemy, using asymmetric warfare and guerrilla tactics stymied the use of the attack helicopter in the close fight. However, Army attack aviation adapted tactics to counter the asymmetric threat, and during Operation Iraqi Freedom, one attack helicopter company remained under each ground brigade's operational control.

### 46 **Precision Firepower: Smart Bombs, Dumb Strategy**

*Lieutenant Colonel Timothy R. Reese, U.S. Army*

Since David slew Goliath with a slingshot and a stone, every combatant's desire has been to defeat the enemy from afar. In the 21st century, firepower delivered by air and supported from space has come into its own. Precision firepower delivered with great accuracy against a discrete set of targets can lead directly to the defeat of the enemy and to the attainment of U.S. policy objectives.

### 54 **Three Revolutions: From Training to Learning and Team Building**

*Lieutenant General Frederic J. Brown, U.S. Army, Retired*

Changes in training have accelerated since the early 1990s. Now there is potential for expanding from traditional learning to effective learning and teaching for individuals, teams, and units. The expansion will include building and sustaining high-performing teams of leaders across the Army.

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## **Insights**

### 62 **Mentoring: Building a Legacy**

*Colonel Jack D. Kem, U.S. Army, Retired*

Proper mentoring allows people to get ahead and make names for themselves. And, not only does mentoring pay off professionally, it can be fun. The right kind of mentoring can produce a real legacy—competent, capable leaders for tomorrow.

## **Review Essay**

### 65 **Hamas: Understanding the Organization**

*Lieutenant Commander Youssef H. Aboul-Enein, U.S. Navy*

While arguing the righteousness of the Islamist cause of liberating Palestine, it is important to understand Hamas's inner workings. Heavily modeled on the Muslim Brotherhood, Hamas has created community services while maintaining military wings that carry out suicide bombings.

### 67 **Book Reviews** *contemporary readings for the professional*

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General, United States Army  
Chief of Staff

Official:   
JOEL B. HUDSON  
Administrative Assistant to the  
Secretary of the Army 0323101

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